

Kirklees Health and Adults Social Care Scrutiny Panel

6th August 2025

Health System Financial Overview 25/26

Financial Position Overview 25/26

Partner	2025/26 Plan	Kirklees Share	2025/26 Kirklees Share	2025/26 Efficiency Requirement	2025/26 Efficiency Requirement Kirklees Share
surplus / (deficit)	£m	%	£m	£m	£m
Kirklees ICB	3.50	100	3.50	9.10	9.10
Calderdale and Huddersfield NHSFT	(2.90)	50	(1.45)	28.40	14.20
Mid Yorkshire Hospitals Teaching	(8.10)	30	(2.43)	39.50	11.85
South West Yorkshire Partnership FT	0.00	40	0.00	28.20	11.28
NHS Total	(7.50)		(0.38)	105.20	46.43

NHS Partners across Kirklees have plans for a £7.5m deficit for 2025/26, after delivering efficiencies of £105.2m.

The Kirklees share of this is a £380k planned deficit and efficiencies of £46.43m

Financial Position Overview 25/26

surplus / (deficit)					
Other Partners	£m	%	£m	£m	£m
Kirklees Local Authority	0.00	100	0.00	26.90	26.90
Locala	0.00	100	0.00	1.70	1.70
Kirkwood Hospice	0.00	100	0.00	0.10	0.10
Total	(7.50)		(0.38)	133.90	75.13

Other partners across Kirklees have plans to breakeven but require efficiencies of £28.7m

In total for Kirklees a £380k deficit is planned after delivery of £75.13m of efficiencies (c5-6% depending on partner)

Efficiencies

- Partner efficiencies – providers used national benchmarking to support identification
- Each partner has QIA and EQIA process in place
- Work is undertaken to understand the impact on each partner
- Principles agreed about no cost shunting etc

- Generally made up of:
 - Transactional – procurement, skill mix,
 - Tactical – capital purchase to release revenue
 - Transformational – internally such as internal length of stay, plus partnership opportunities

Risks To Delivery Of 2025/26 Financial Plans

- Highest challenge yet
- Focus on delivery of performance too – potential claw back of income for under delivery
- New risk based on system delivery – system loses funds if one partner fails

- Specific risks
 - Unidentified CIP, waste reduction, QiPP
 - Management capacity – ICB changes and focus
 - Providers – length of stay, winter, industrial action, pay awards, out of area transfers
 - ICB – prescribing, continuing healthcare

Recruitment and Retention

- Acute – clinical vacancies are lower than ever, focus on reducing sickness / absence
- ICB – significant change and not clear what is not to be done. Loss of experience and local knowledge

Additional System Stretch Target

- WY had a stretch target of £33.2m – Kirklees Place share is £7.7m

Kirklees Place	£m	%	Note
Stretch Target	7.700		
Kirklees ICB	4.799	62%	
CHFT	1.875	24%	
Mid Yorkshire	0.614	8%	
SWYPFT	0.274	4%	Held in the ICB
Locala	0.138	2%	Held in the ICB
Total	7.700	100%	

- £7.7m identified for 25/26 with recurrent and non recurrent elements.

Additional System Stretch Target

- Principles agreed
- Aim is to identify opportunities to stop / slow spend – not additional efficiency
- Long list of opportunities with agreed leads
- Continuing to identify opportunities with values to cover stretch amount recurrently for 26/27 and beyond